

BUDGET SUBMISSION & AGENCY OVERVIEW

Submitted by the

INDIANA STATE LIBRARY

September 21, 2012

The Indiana State Library was established in accordance with Indiana's first Constitution and was formed in 1825, making it one of Indiana's first state agencies. The collections of the State Library were originally housed in the Statehouse and now reside in the State Library & Historical Building completed in 1934.

Just as the Library of Congress serves as the historical repository for our nation, federal agencies and Congress, the State Library is responsible for collecting and preserving information about Indiana, state agencies and the General Assembly. The State Library, following its original mission as outlined in the Indiana Code, functions as a research library for all state employees and state officials, with a 185-year-old collection, predominantly nonfiction, except for Indiana authors.

The State Library (IC 4-23-7.1) "shall maintain, develop and service a collection of books, periodicals, newspapers, maps, manuscripts...and other library materials for the purpose of meeting the informational, educational, and research needs of state government" and "the state library is designated as the depository library for Indiana documents and publications and will be the official file of Indiana state documents."

Over the years, the State Library's sphere of service expanded and the Library is required to meet many needs of all types of libraries statewide. According to the Indiana Code, the State Library is "to develop plans and programs that will encourage and facilitate the interlibrary exchange of services, information, and materials" between all types of Indiana libraries.

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INDIANA STATE LIBRARY PROGRAMS AND FUNCTIONS IN 2012

The Indiana State Library's programs and functions listed below are prioritized in order of importance. All of the programs and functions are relative to the Library's mission as outlined in the Indiana Code. Some programs, though lower in priority, are important services focused on special contingencies or the preservation of state history. Streamlining, rather than eliminating, less essential programs through identifying efficiencies can ensure program continuity and adhere to necessary cost-cutting measures.

Currently, the State Library receives approximately \$3 million a year in federal funds from the Institute of Museum & Library Services (IMLS) through the Library Services & Technology Act (LSTA). The amount of federal money the Library receives each year is based, in part, on the state funds allocated to the State Library. The State Library must contribute 34% of the total LSTA program funding per year from non- Federal sources as part of its match. Additionally, under a Federal Maintenance of Effort (MOE) provision, a state is required, as a condition of eligibility for Federal funding, to maintain its financial contribution to a program at not less than the average amount of its contribution for the three (3) years prior to the current year. A Maintenance of Effort formula ensures that federal assistance results in a steady or increased level of library-related activity and that a state does not replace state dollars with federal dollars over time.

INSPIRE – This statewide virtual library of databases is available to all Hoosiers at home, work, school or library. INSPIRE resources are used in every institution of higher learning statewide and a majority of primary and secondary schools. They are essential for scholarly research, but also serve other practical purposes like standardized test preparation and professional development. INSPIRE is supported by the Indiana General Assembly through Build Indiana Funds, the Institute of Museum & Library Services under the provisions of the Library Services & Technology Act and in partnership with Academic Libraries of Indiana.

Internet Connectivity for Public Libraries – Public libraries are often the only location in the community that offers free access to the Internet (58%), and the only location that offers free assistance with online services; for example, job searching and e-government. In fact, public libraries are the most used public access site for the Internet for all Americans. Hoosiers rely on public library Internet access for:

- 1. Education, including professional development, GED preparation, and academic research;
- 2. Job Searching, including creating résumés, and searching and applying for jobs online;

- **3.** E-government, as state and federal agencies continue to rely more on electronic forms, Hoosiers use public library Internet to access BMV registrations, unemployment filing, FSSA applications, and many other licenses or permits from nearly every government entity; and
- **4.** Medical Information, including researching specific illnesses, procedures, or medications, names of health care providers and health insurance information.

The State Library administers a program in which public libraries receive part federal and part state funds to assist with the cost for increased Internet and the bandwidth.

General Reference Services – For over 187 years, the State Library has answered work-related and informational questions from state employees, legislative staff, legislators and the general public in person, by phone, mail, email or live chat. Most of these questions require research, not available from Google, but instead through the use of reliable primary resources and collections of the State Library.

Indiana Collection – This collection provides access to historic and current information about Indiana history, events and people, by collecting and providing access to Indiana legal resources, newspapers, books, maps, magazines, programs and exhibits. Staff also maintain the Indiana State Documents Depository program that statutorily requires each agency to send 20 copies of their publications to the State Library. Two copies are added to the Indiana Collection and other copies are sent to state publications depositories in universities and libraries throughout Indiana. Additionally, collection staff now capture digitally-born publications as state agencies continue to increase the use of online communications mediums.

Manuscripts & Rare Books - The Manuscript & Rare Books Collection holds over three million manuscripts dating from pre-statehood through today. The collection includes papers, correspondence, photos, posters, and informational material. All collections have an Indiana connection, whether the materials are from a notable Hoosier or an Indiana soldier, author, artist, church, organization, or business.

Professional Development Office (PDO) – PDO supports the education and development of all types of Indiana librarians with the goal of improving library services to all Indiana residents. Its staff is comprised of specialists in public programming, technology, children's services, and professional development for all types of librarians. PDO also administers certification for librarians, which is mandated by law, and provides professional development opportunities and serves as a clearinghouse for acceptable continuing education units. PDO has become a national leader in the development of open-source technology solutions, Evergreen Indiana for example, which save Indiana libraries hundreds of thousands of dollars in annual technology costs.

Regional Federal Depository – Indiana's Congressional delegation designated one library in Indiana, the Indiana State Library, to receive all federal government publications, tangible and electronic, to make federal government information in all formats, available to all Indiana residents. The Library has collected federal publications since its inception in 1825, with publications dating back to the 1700s.

State Data Center – This program is a federal and state cooperative between the Census Bureau and the Indiana State Library, and in partnership with the IU Indiana Business Research Center and Department of Workforce Development. The lead agency is located at the State Library, providing demographic and economic data to state government, businesses and the general public. Statistical data is provided from the Census Bureau, and all federal and state agencies.

Talking Books and Braille Library (TBBL) – Talking Books maintains and provides extensive collections of audio, Braille, and large-print books and magazines for visually-impaired Indiana residents. Each state contracts with the National Library Service for the Blind and Physically Handicapped (NLS) in the Library of Congress to provide residents with free access to materials. Recently, the TBBL transitioned from audio cassettes and players to more compact, high-tech digital players that enable Hoosiers to download their favorite books on demand from the Internet.

Library Development Office – LDO administers the Library Services & Technology Act grant program, which provides over \$3 million annually for technology and innovative projects, and supports the improvement and development of all types of library services to all Indiana citizens. LDO staff provide consultation services to libraries in the areas of library finance, management, planning, evaluation, and services to special populations.

Evergreen Indiana – A growing consortium of over 100 public, school and institutional libraries throughout Indiana, Evergreen Indiana provides access to a robust, open source library catalog. Residents living in Evergreen library districts can use their local library card to view the catalogs and borrow materials from all member libraries. The Evergreen Indiana catalog provides access to almost 7 million items, an amount that increases quarterly. Indiana is considered a leader in the worldwide Evergreen community and serves as a model to other states and countries attempting to replicate Indiana's successful implementation and administration.

Library Courier Service for Statewide Delivery of Materials – The Indiana State Library administers and partially subsidizes the statewide delivery of materials to Indiana's public, academic (colleges & universities), and school libraries. This function is essential for statewide resource sharing, including interlibrary loan.

Genealogy Collection – One of the largest collections of family history in the Midwest, Genealogy includes 40,000 printed items, including family histories, indexes to records, cemetery transcriptions, microfilmed federal census records, Indiana county records, passenger lists, and military pension information. According to the Indiana Code, the State Library is to provide unique and specialized library materials to Indiana residents. The Genealogy Collection is the only free genealogy collection available for statewide use.

Public Library Standards – The Indiana Library & Historical Board is mandated by law to administer public library standards as a measure for public libraries to be eligible for federal and state funding. The State Library administers the program and provides low-cost or no-cost solutions to assist libraries in meeting the standards.

Center for the Book - The Indiana Center for the Book, an affiliate of the national Center which is located in the Library of Congress, promotes interest in reading, writing, literacy, libraries, and Indiana's literary heritage by sponsoring events, administering statewide literary programs, and serving as an information resource at the state and local level.

Indiana Memory – This online portal is a collaboration of Indiana libraries, museums, archives, and related cultural organizations that enable access to Indiana's unique cultural and historical heritage through a variety of digital formats and free distribution over the Internet. Indiana Memory seeks to support and enhance education and scholarship for all Hoosiers for increased understanding of Indiana's past and its role in preparing for Indiana's future. Since August 2010, the number of participating institutions has increased from 53 to 86 and the number of collections has increased from 24 to 153.

Indiana Academy of Science (IAS) – The Indiana State Library houses the IAS collection and provides interlibrary loan of the materials worldwide as part of a partnership with IAS that has existed for over 100 years. The collection contains an archive of IAS publications, as well as an extensive collection of items from scientific organizations worldwide, peer-reviewed scientific journals and publications of other scientific societies.

NEWSLINE – This service provides Hoosiers, who cannot read conventional print, on-demand access to most major Indiana publications via a toll-free centralized call-in center.

Interlibrary Loan Service for Public Libraries Statewide (Indiana Share) – The Indiana State Library administers the interlibrary loan program between public libraries in Indiana. It enhances the collections of all libraries through resource sharing and improves Indiana residents' access to information resources.

Public Library Access Card (PLAC) – The Indiana State Library administers the program and sets the purchase price for an Indiana resident with a valid library to buy a PLAC card, which allows borrowing privileges in any public library in Indiana.

INDIANA STATE LIBRARY ACCOMPLISHMENTS

- 1. Growth of e-government services The Indiana State Library serves as a liaison between state government agencies and Indiana's 237 public libraries to increase awareness and use of Indiana e-government resources. Many state agencies have developed or enhanced online services over the last several years (e.g. myBMV.com, hunting and fishing license, eFile of income taxes, applications for TANF, Workforce Development, etc.). Public libraries have asked the State Library for assistance in providing local assistance needed by their customers to take full advantage of these services. As a result, we completed a study to better describe the services provided by libraries, how they can be improved and facilitate communication between state agencies and local public libraries. Additionally, the State Library will be hosting the first Government Information Day in April of 2013 and developed a State Action Plan for Federal Documents awareness. Partnerships were also created with the Indiana Office of Technology to communicate with key community anchor institutions about national programs, such as the Indiana Broadband Map.
- 2. Inventory of State Library collections Library staff began the methodical process of a complete inventory of all items in the State Library collections. Large research libraries have spent decades trying to complete retrospective cataloging of materials since the introduction of Online Public Access Catalogs in the 1970s. Many of the largest libraries have policies that exclude historical collections from being included in their library's online catalog. However, the State Library believes Hoosier taxpayers deserve an accurate account of materials in the 187-year-old collection and that all materials are reflected in the online catalog. The visibility of the State Library's catalog has grown exponentially as a member of the Evergreen Indiana online catalog consortium. The collection is now searched by nearly 1,000,000 Hoosiers at over 100 libraries across the state.
- 3. New Five-Year Plan for Use of Federal Grant Funds for the Library Services & Technology Act (LSTA), Institute of Museum & Library Services Every five years, the State Library is required to evaluate their previous five-year plan and develop a new plan for future Federal funding priorities and projects that benefit all types of libraries statewide. The new plan is developed through survey and committee feedback and designed to aid Indiana libraries in meeting the 21st Century challenges as well as adhering to federal goals and requirements.

- **4. Genealogy Collection** The Genealogy website was designated one of the 100 best Genealogy websites in the United States in 2011 by *Family Tree Magazine*.
- 5. Evergreen Indiana A consortium of 100 public library districts and the State Library sharing one online open source catalog. Residents of member library districts can see the materials and can request items online from all 100 member libraries. Evergreen Indiana provides cost savings for library materials through resource sharing and collective purchasing, and greater access to materials for residents of the library districts. Indiana has been recognized as a global leader in the Evergreen community and is home to the largest Evergreen consortium worldwide. Many other states continue to use Evergreen Indiana as a benchmark by duplicating our rules, policies and procedures, and relying on our vast training expertise, modules and webinars.
- 6. Upgraded INSPIRE Content & Training The State Library upgraded the INSPIRE interface in 2012, bringing the latest technologies for federated searching of the over fifty INSPIRE resources. INSPIRE is an exceptional resource for K-12 and research tool for college students, and this year we made several valuable additions to the INSPIRE suite at minimal expense through contract renegotiations. For example, the new Indiana History Online Portal provides unique, primary resources relevant to the history of Indiana from our territorial days. Another new database is on the subject of Military History. INSPIRE also has its first leisure and do-it-yourself resources with the additions of Hobbies & Crafts Reference Center and Home Improvement Reference Center. We hope these resources help us branch out to audiences looking for practical research, not just scholarly or academic research. Students also have access to graduate and professional programs, distance learning, preparatory entrance tests (GED, SAT, LSAT) and more. Jobseekers can now build outstanding résumés and interviewing specific to their career stage.
- 7. Bill & Melinda Gates Foundation The Gates Foundation continues to work with state libraries in order to fulfill its mission of serving all public libraries nationwide. The Foundation selected and paid for twelve state libraries, including Indiana, throughout the US to complete a strategic plan for services to public libraries. The Parthenon Group, a nationally-renowned research group, helped the Indiana State Library develop a strategic plan to serve Indiana public libraries.
- 8. Increased Public Library Internet Connectivity The State Library continued to support public libraries in meeting increasing Internet bandwidth demand. This enables libraries to provide cost-effective services and meet their customers' current and future Internet needs. In the last four years, the State Library, in cooperation with internet service provider ENA, has increased Internet access and bandwidth in public libraries, while maintaining steady costs. In

- a 2010 report by the Gates Foundation and the American Library Association, over half of libraries surveyed reported Internet connection speeds are insufficient to meet their needs and that patron demands are growing faster than their ability to increase bandwidth.
- **9. Enhanced Library Services for Hoosiers with Vision Loss** Indiana's Talking Book & Braille Library, a joint program of the State Library and the National Library Service for the Blind and Physically Handicapped in the Library of Congress (NLS), introduced digital players for the visually impaired that enable patrons to listen to audio books on a single flash drive through a compact digital player. The new service also enables Hoosiers with vision loss to download audio books online through the NLS's Braille and Audio Reading Download website.
- 10. Laura Bush 21st Century Diversity Grant from the Institute for Museum & Library Services (IMLS) The Indiana State Library received a \$1 million grant from IMLS to provide the funds for students of diverse backgrounds to receive funding to complete their Masters in Library Science. Through this grant, the State Library was able to provide funding tuition, including a stipend and internship opportunities, for 29 students to receive their Master's degrees through Indiana University.
- **11.** Increased Attendance at Public Programming, Exhibits, and Tours The public service divisions of the State Library have increased the number of attendees at internal and external programs and workshops for the general public and state employees. The Library also offers more orientation and architectural tours and special exhibits. Since 2009, the Library has successfully hosted several annual events: the Indiana Genealogy & Local History Fair, the Vision Expo, the largest event of its type in the Midwest, Letters About Literature for 4th 12th graders, and Our Heroes Tree celebration. These programs are designed to be entertaining and educational for the general public, librarians, and state employees.
- **12. Greater Collaboration/Grant Opportunities** All areas of the State Library are increasing activities through collaboration and outreach with other state agencies and nonprofit organizations, especially as the state Bicentennial approaches. The State Library has increased partnerships with academic libraries, all types of libraries, museums, and other nonprofit organizations for grants, exhibits, programming, and more. The goal is to maximize increasingly limited funds available for cultural and historical organizations through pooled resources and greater collaboration.
- 13. National Endowment for the Humanities Newspaper Grant (NEH) The National Endowment for the Humanities (NEH) awarded a \$293,157 grant to the Indiana State Library to digitize Indiana's historically significant newspapers. Indiana now joins 28 states participating in the National Digital Newspaper Program (NDNP), a partnership between the NEH, the Library of Congress and participating states to provide enhanced access to American newspapers published between 1836 and 1922. Newspapers digitized as part of this two-year project will

- be included in the Library of Congress' Chronicling America Database (http://chroniclingamerica.loc.gov/). This grant will make available over 350,000 pages from Indiana newspapers spanning the years 1836-1922. While many states received a similar grant, Indiana is first to include a German language newspaper as part of their project.
- 14. Net Literacy Project The State Library partnered with NetLiteracy.org with a project to supply all types of Indiana libraries with adequate computer hardware and software. Net Literacy is a student-based organization in Indianapolis whose goal is reducing the digital divide in the United States by rehabbing donated computers which are then donated to schools, libraries and senior centers to teach computer and Internet skills and to improve access to the Internet. This partnership with the State Library represents Net Literacy's first venture into aiding libraries. To date, the Indiana State Library and Net Literacy have provided over 260 computers to 47 public, school and institutional libraries statewide.
- **15. Creation of the eIndiana Digital Consortium** The Indiana State Library created the OverDrive eIndiana Digital Consortium to help Indiana libraries meet the exceeding demand for eBooks and other digital content. This group, with a current membership of 71 Indiana public libraries, is participating in a shared eBook, digital audio book, and digital video collection. The eIndiana Consortium has the ability to continue to grow each quarter. The State Library acts as a liaison between the member libraries and OverDrive by providing valuable assistance and support as libraries transition to this new format of materials.
- 16. Increased Federal Government Documents Access The Indiana State Library, as the Indiana Regional Federal Depository for government publications and in cooperation with several state Universities, completed a State Action Plan for Federal Publications. This was required by the Government Printing Office since the State Library is the only Regional Federal Depository in Indiana. The goals in the State Plan included planning for a comprehensive federal depository collection, increasing awareness of federal publications, and providing training and educational opportunities relating to government documents. In accordance to this plan, over 4,000 historical federal documents have been recently added to the State Library online catalog and Worldcat, a worldwide database of every library's holdings, increasing access to these valuable historical publications.
- 17. Indiana State Library as a Meeting Facility & Community Destination The State Library hosted its first wedding party in fall of 2012. Meeting room usage has increased every year as more and more organizations and people discover both the Library's physical beauty, and its logistical and high-tech capabilities to facilitate all types of meetings, receptions and events.

Indiana State Library Future Challenges

The State Library funding reductions (approximately 29%) over the past five years have brought the Indiana State Library to the minimum allowed by IMLS formulas to allow federal funding at the current level. Although it may be unavoidable, additional state funding reductions may result in reductions of federal library funds allocated to Indiana libraries statewide.

Computer and wireless access through public libraries is becoming more important each year for several reasons. State, federal and local governments are transitioning to only e-government services. Public libraries become a necessity for those Hoosiers who cannot afford home Internet service or lack the computer skills necessary to utilize online services. Over the past three years, Indiana e-government has expanded with the Bureau of Motor Vehicles, Department of Workforce Development, Family and Social Services, State Department of Health, Department of Natural Resources and other agencies that require forms be completed exclusively online. As part of the Public Library Standards, libraries are required to provide Internet and computer access to everyone at no cost, regardless of person's residency. Increased wireless access is also important because many school districts have required each student to have a laptop or tablet. As a result, the public libraries' wireless networks are being used significantly more. In areas where many students are unserved by a public library, students find the nearest library for wireless access after school. All public library wireless networks need to expand to meet Hoosiers access Internet needs.

The role of the public library has fundamentally changed and is no longer simply a bricks and mortar repository of books. Libraries today are often the gatekeepers to modern information sources by meeting the educational and computer literacy needs of their community. E-books are now prevalent with the public and in education. However, librarians need the support of the State of Indiana through the State Library to fulfill their changing roles. A recent American Library Association survey reported that 95% of public libraries provide Wi-Fi, and 58% of these libraries report that they are the only provider of free public access to computers and the Internet in their community. While more private sector businesses are offering free Wi-Fi to the public, the library is the trusted resource that can offer digital literacy training in addition to free access to the Internet.

The State Library's reference staff are now required to answer more complex questions from state government employees, officials and citizens. Since general information is readily available on the Internet, online databases and smart phones, the questions the State Library receives are more complicated and challenging, requiring the advanced research skills of information professionals. Additionally, reference librarians now offer assistance in a variety of formats, including email, chat, US Mail, in person and by phone. The content of the State Library website has also become more important as people want access to all types of information online. This creates a need for the

Library to digitize more materials and create databases of historic and genealogical information for Indiana residents and other researchers nationwide and worldwide.

INDIANA STATE LIBRARY GOALS & PRIORITIES

The primary goal for the Indiana State Library is to provide outstanding service to state government employees, the general public, and librarians throughout Indiana. In order to meet this primary goal, the State Library diligently adheres to the following priorities:

- Public Libraries Must Meet New State Standards The State Library will facilitate Indiana's
 237 public library districts in meeting updated Standards for Public Libraries by:
 - o Promoting the use of technology, including e-books and INSPIRE;
 - Improving library services through increased support, consultation, and educational opportunities; and
 - Encouraging libraries to share resources and participate in statewide initiatives like Evergreen Indiana, which enables Hoosier to access the holdings or over 100 libraries, including an e-book consortium, and saves Indiana libraries hundreds of thousands of dollars annually in technology costs and licensing fees.
- Provide Leadership in Innovation & Professional Development for all Indiana Libraries The State Library will provide leadership to the Indiana library community aimed at enhancing local library services through a variety of workshops for librarians, and encouraging resource sharing and collaboration among all types of libraries and other non-profit organizations. The State Library will provide training on e-readers, e-books, iPads and new technologies as they develop. Also, the State Library provides a leadership role for all Indiana libraries by following the trends in technology, book publishing and acquisition issues for e-books.
- Articles Written about State Library Resources Staff will write articles for the State Library
 Foundation Newsletter, Cornerstone, about the wide variety of resources available in our
 collection concerning Indiana history, state publications and resources, rare and popular
 collections, and many other topics about Indiana history and culture.
- Continue to Inventory and Provide Increased Access to the 187-Year-Old Collection The
 inventory of the complete collection has shown parts of the collections that were never
 catalogued or that needed preservation. Also, staff have found books by Indiana authors that
 are first editions, signed by the author.

- Excellent Customer Service The State Library will continue to educate state employees and
 officials about the value of the information available at the Library and increase usage of the
 Library's collections and services. The State Library will provide more educational
 opportunities via workshops, programs, displays and exhibits that highlight the unique 187year-old collection, which includes historical and current federal and Indiana documents and
 publications, Indiana history, genealogy, and manuscripts.
- Pursue New Revenue Sources Grant Funding The State Library will aggressively pursue new
 sources of grant funding. The grants can be administered through the State Library
 Foundation that has been established by legislation. New revenue sources will be integral in
 preserving historical and unique collections through digitization and physical preservation,
 and to promote the many invaluable services provided by the State Library, as well as by local
 libraries in communities throughout Indiana.
- **Expand Network of Partnerships** The State Library will continue to pursue and enhance partnerships with all types of libraries, museums, and other nonprofit organizations to maximize increasingly limited funds available for cultural and historical organizations through pooled resources and greater collaboration.
- Expand INSPIRE Portals The State Library will develop specialized portals to INSPIRE for specialized constituencies, including state Legislators, their staff and Legislative Services Agency, as well as K-12 students and educators.

KEY PERFORMANCE INDICATORS & PROGRAM MEASURES

The Indiana State Library's current KPIs and program measures provide an excellent overview of the entire agency's roles and functions. The value, significance and depth of the collection are difficult to measure using metrics, but staff will continue to work with OMB to revise our metrics to show the value of all of the Library's roles and functions. The agency's 187-year-old collection of materials includes historic federal and state documents and publications, maps, pamphlets, newspapers, county and local records, and unique manuscripts. All of these items comprise a rich and remarkable research collection, very different than any other Indiana library open to the general public. The State Library's collections are used by individuals from across the state, nation, and world either by visiting the Library in person, via the website, digital copy via email, or by standard mail services. The current metrics vary considerably by program.

INSPIRE, Indiana's free online virtual library contains over 50 databases and government information resources, and is used by K-12 schools, academic libraries, public libraries and the general public, at home, school or their business. INSPIRE use continues to grow every year. INSPIRE use will continue to increase as more databases are added, the interface becomes easier to use, and as promotion raises statewide product awareness. The methodology for gathering statistics or metrics has varied over time due to different search-engine vendors and searching capabilities.

Workshop, program and tour attendance may vary considerably based on when major programs occur during the year. Approximately 1,000 people attend the Vision Expo each September and over 300 attend the Family and Local History Fair in October and the Letter about Literature awards ceremony in April, respectively. State Library programs grow each year to include new aspects of our collections.

Some programs such as the Talking Book & Braille Library, Librarian Certification or Evergreen Indiana continue to grow at a steady pace. This is also true of Indiana Memory, our statewide digitization project, and the Indiana Center for the Book, which has been recognized by the Library of Congress for being one of the nation's best affiliates of the National Center for the Book.

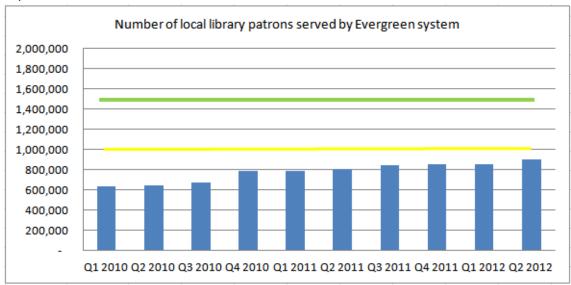
The State Library receives federal grant money each year to distribute to libraries for technology, literacy and innovative projects. The amount of money distributed or the number of libraries receiving grants will only vary slightly from year to year.

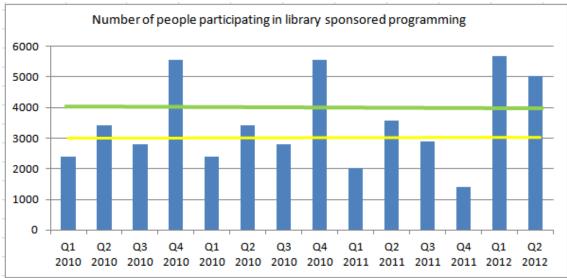
PROGRAMS TO BE REDUCED, ELIMINATED OR REPLACED

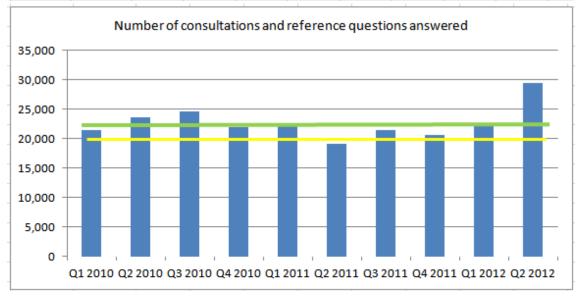
The Indiana State Library's programs and functions, as prioritized in the first part of this document, represent programs that are required by the Indiana Code, paid for through federal funds, or are free, except for staff time. The impact of these programs and functions is increased education, literacy, and access to technology and the Internet for all Hoosiers. The State Library has the largest collection, at one single location, of historic and current Indiana information in the following formats: Indiana newspapers, state and federal documents and publications, Indiana maps, Indiana history, Indiana science, Indiana manuscripts, and Indiana Census demographic and economic data.

It would be difficult to cut one State Library program without it affecting several other programs or functions. If monetary cuts are required, it would be better to consider cutting parts of several programs and merging programs, rather than the complete elimination of a few programs. Decreasing state subsidies for services provided by the State Library to other Indiana libraries could potentially save money by shifting more costs to local libraries. The State Library's internal programs may find cost reductions should new revenue streams open via federal or other types of grants.

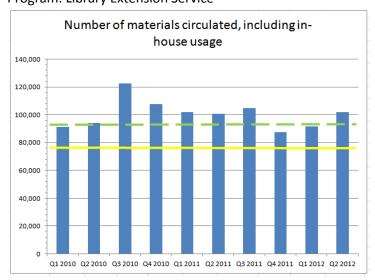
Key Performance Indicators:



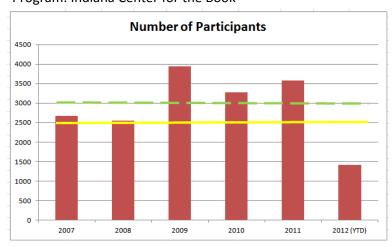




Fund: 14120 - Library Extension Service Program: Library Extension Service



Fund: 46760 - Indiana Center for the Book Program: Indiana Center for the Book



Fund: 47452 - Virtual Library Program: Virtual Library

